

THE STATE OF NEW HAMPSHIRE
SITE EVALUATION COMMITTEE

Docket No. 2019-02

Application of Chinook Solar, LLC for a Certificate of Site and Facility

**COUNSEL FOR THE PUBLIC'S ASSENTED-TO MOTION FOR LEAVE
TO RETAIN KAVET, ROCKLER & ASSOCIATES LLC AND FOR AN
ORDER DIRECTING THE APPLICANT TO BEAR THE COSTS THEREOF**

Counsel for the Public hereby moves, pursuant to RSA 162-H:10, V, for leave to retain an expert consultant and for an order directing Chinook Solar, LLC (“Applicant”) to bear the costs and fees of the consultant and pay the fees and costs directly to Kavet, Rocker & Associates, LLC (“Kavet Rockler”), in an amount up to \$53,740. In support hereof, Counsel for the Public respectfully represents as follows:

A. Background.

On October 18, 2019, the Applicant submitted an Application for a Certificate of Site and Facility to the New Hampshire Site Evaluation Committee to construct and operate a 30-megawatt solar energy generation facility and associated electrical infrastructure in Fitzwilliam, Cheshire County. On November 8, 2019, the Vice-Chairperson of the Committee appointed a Subcommittee to consider the Application. The Subcommittee accepted the Application on December 17, 2019.

B. Legal Standard.

Pursuant to RSA 162-H:9, I, Counsel for the Public “shall represent the public in seeking to protect the quality of the environment and in seeking to assure an adequate supply of energy.” Moreover, RSA 162-H:10, V, authorizes Counsel for the Public to “conduct such reasonable studies and investigations as [she] deem[s] necessary or appropriate to carry out the purpose of this chapter...” Counsel for the Public “may employ a consultant or consultants...in furtherance of the duties imposed by this chapter, the cost of which shall be borne by the applicant in such amount as may be approved by the committee.” *Id.* Counsel for the Public’s broad role includes conducting

studies and investigations necessary and appropriate to carry out the purposes of the statute. *See* SEC Docket No. 2015-01, Order on Pending Motions, *In re Request of SEA-3, Inc. for Exemption*, dated August 10, 2015, at 9. Those issues go beyond protection of the environment and assuring an adequate supply of energy and include any matters identified in RSA 163-H:1. *Id.*

C. Argument.

Counsel for the Public wishes to retain Kavet Rockler to provide expert analysis and opinion concerning the proposed project's economic benefit to and impacts on New Hampshire at the local level. The Consultant's resume is attached as *Exhibit A* and the details of services that will be provided are set forth in *Exhibit B*. The rates the Consultant will charge are also set forth in *Exhibit B*. The total cost of the work is estimated at \$53,740. However, as detailed in Exhibit B, p. 3 & 4, the cost may not exceed \$22,500. This cost variable depends on interactions and possible supplementations of the Applicant's submitted economic analysis.

Upon careful consideration of the Application, Counsel for the Public has deemed the retention of Consultant's services to analyze the Applicant's stated claims of local economic benefits to and impacts on New Hampshire. This Consultant is also necessary to carry out other purposes of the siting statute and to evaluate if the project will assure an adequate supply of energy without unreasonably and adversely affecting the quality of the environment. As stated in RSA 162-H, the purpose of the siting statute is to find "a balance among those potential significant impact and benefits" of the project. RSA 162-H:1. Retention of the Consultant is necessary because it will provide Counsel for the Public, the Committee, and the public with an unbiased, independent, and thorough analysis of those impacts and benefits that the Committee needs to make its determination of how the project may impact or benefit the welfare of the population, private property, industry, and general economic growth, and whether the project is in the public interest.

The Consultant's evaluation of the project's benefits to and impacts on New Hampshire will start with a review and test of the Applicant's submissions supporting its claims. The Consultant expects to review relevant documents submitted to the Site Evaluation Committee, including the pre-filed testimony of Matthew Magnusson and the "Economic Impact Assessment" at Appendix 18 in the Applicant's submission; engage in discussions with the Applicant and Mr. Magnusson, conduct a site visit, and potentially meet with local property owners, businesses, and other relevant citizens. A written evaluation of the Applicant's Economic Impact Assessment will be generated. Technical discussions with the Applicant are anticipated which may result in modifications to the economic analysis performed in connection with the Application. It may be necessary for the Consultant to perform an independent analysis of the economic impact of the project to validate and/or quantify potential variation within the Applicant's estimates and include a written report, responses to and potential generation of discovery requests. Reports will be submitted to the Committee along with pre-filed testimony and the Consultant will be available for discovery and cross-examination.

The Application confirms the project is advancing local and regional public policy goals regarding regional clean energy and fuel diversity. It is Counsel to the Public's responsibility to evaluate how these benefits and impacts fit into the overall "public interest" of the project. The retention of the Consultant is necessary to achieve that goal. In addition, among the purposes of RSA 162-H:1 is the acknowledgement that "the selection of sites for energy facilities may have significant impacts on and benefits to...the welfare of the population, private property, the location and growth of industry and the overall economic growth of the state..." The retention of the Consultant is necessary to evaluate whether the project will be consistent with those objectives. Finally, the project must not unduly interfere with the orderly development of the region. RSA 162-

H:16, IV (b). The possibility that the project could interfere with property values, tourism, and existing local economies must carefully be considered.

The Consultant possesses the appropriate balance between expertise and cost-effectiveness. Additionally, the proposed scope of work is focused to achieve prudent advice at a reasonable cost.

If this Motion is granted, Counsel for the Public would forward Consultant's invoices to the Applicant's counsel for payment by the Applicants.

D. Position of the Parties on this Motion.

The Applicant's Position:

The Applicant assents to the relief sought in this motion, but not to any characterizations in the motion about the case or the Application.

The following parties concur in this Motion:

Town of Fitzwilliam.

The following parties object to this Motion:

None.

The following parties take no position on this Motion:

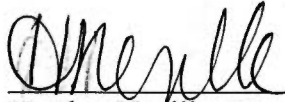
None.

WHEREFORE, Counsel for the Public prays that the Committee enter an Order authorizing the employment of Kavet, Rockler & Associates, LLC as a consultant pursuant to RSA 162-H:10, V, and directing the Applicant to bear the costs, as incurred monthly, up to a total of \$53,740, and grant such other relief as may be just.

Respectfully submitted,

COUNSEL FOR THE PUBLIC

January 21, 2020

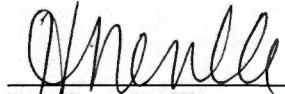


Heather Neville, Esquire
Assistant Attorney General
Environmental Protection Bureau
33 Capitol Street
Concord, NH 03301
(603) 271-3679

Certificate of Service

I hereby certify that a copy of the foregoing Motion has this day been forwarded via email or mail to persons named on the Distribution List of this docket.

January 21, 2020



Heather Neville

EXHIBIT A



Kavet, Rockler & Associates, LLC

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Belmont, Massachusetts 02478 U.S.A.
Telephone, MA: 617-395-8021
Telephone, VT: 802-472-1199
Cellular: 617-571-9163
E-Mail: Nrockler@kavetrockler.com

NICOLAS O. ROCKLER

RESUME AND BACKGROUND INFORMATION

- **1988-present, Belmont, MA and Cabot, VT**, Economic Consultant, Chief Executive Officer, Kavet, Rockler & Associates, LLC, specializing in regional economics, regional econometric modeling, input/output economics, construction market economic analysis and forecasting, industry and regional economic impact analysis, demographic forecasting, state and local economic modeling and forecasting, and state and local public finance.
- **2008, Cambridge, MA**, Lecturer, Massachusetts Institute of Technology, Department of Urban Studies and Planning. Course title: *Analyzing and Accounting for Regional Economic Change*. The course surveys theories of regional growth, factor mobility, clustering, industrial restructuring, learning regions, and global supply chains from a political-economy perspective. It examines and critiques accounting frameworks, including accounting for the underground economy, multipliers, linkages, and supply chains used to assess infrastructure investments, employment and environmental impacts. It covers price indices, industrial location and employment measures, shift-share analyses, and discusses US and foreign applications.
- **1999-2003, Cambridge, MA**, Post-Doctoral Research Fellow, Massachusetts Institute of Technology, Department of Urban Studies and Planning. Participation in various economic research projects, including: Design and management of empirical economic analyses of advanced technology investment by the federal National Institute for Standards and Technology on behalf of U.S. automobile manufacturers using case studies and macro-economic models to estimate value of technological change; Estimation of regional and state-wide economic impacts of New York State housing trust fund construction program using regional econometric and I/O model.
- **1981-1988, Lexington, MA**, Director, Economic Products, Senior Economist, McGraw-Hill, Inc. - Data Resources, Inc.(DRI), F.W. Dodge. Responsible for analyses and forecasts of economic activity in U.S., regions and states, including development of state level macro-economic models and forecasts. Managed team which developed the Data Resources, Inc. (DRI) metropolitan area forecast service. Responsible for product development, project management and contract research services related to U.S. construction and real estate markets. Managed several economists and database specialists in maintaining extensive economic databases and preparation of monthly analysis of economic and market conditions.
- **1978-1981, Cambridge, MA**, Analyst, Abt Associates, Inc. Various contract research projects, including: local/regional economic impact estimation and evaluation of federal public works programs, economic development research, and survey questionnaire design. Produced reports for the U.S. EDA, DOL and DHUD concerning the economic impacts of federal construction activity and employment development programs.

EDUCATIONAL BACKGROUND

- Ph. D, Massachusetts Institute of Technology, Department of Urban Studies and Planning, Cambridge, MA. Dissertation Title: *Regional Economic Performance and Public Infrastructure Investment*. Teaching Assistant: Regional Economic Analysis and Modeling and Quantitative Research Methods Courses.
- M.A., University of Pennsylvania, Regional Science, Philadelphia, PA
- B.A., University of Pennsylvania, Regional Science, Philadelphia, PA

FOREIGN LANGUAGES

- Fluent Dutch, Fair German and French

REFERENCES

- Dr. Karen R. Polenske, Professor, Regional Economics, Massachusetts Institute of Technology, Cambridge, MA 02139, W. (617) 253-6881, e-mail: krp@mit.edu
- Dr. Stephanie Shipp, Director, Economic Assessment Office, National Institute of Standards and Technology, 100 Bureau Drive, M.S. 4710, Gaithersburg, MD 20899, W. (301) 975-8978
- Dr. Robert C. Douglas, Assistant Dean of Computing and Professor of Regional Science (retired), University of Pennsylvania, Philadelphia, PA, e-mail: rcdoug@dca.net
- Additional references available upon request.

AWARDS

- U.S. Dept. of Housing and Urban Development Dissertation Fellowship, 1994
- Volvo Research and Education Foundations, Research Planning Grant (Team Member), 2011

PERSONAL

- Born 04-16-54
- Married, Two children, son, age 27, son, age 25



Kavet, Rockler & Associates, LLC

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E-Mail: tek@kavet.net
Website: www.kavetrockler.com

THOMAS E. KAVET

RESUME AND BACKGROUND INFORMATION

- **1990-present, Vermont**, President, Kavet, Rockler & Associates (KRA), an Economic and Public Policy Consultancy, offering professional services in the areas of: Economics, Public Policy Analysis, Demographics, Regional Economic Modeling and Information Systems. KRA specializes in regional economics, public policy analysis, economic forecasting, energy economics, healthcare economics, marketing and strategic planning. We primarily serve clients engaged in real estate, construction, state and federal government, energy, financial services, healthcare, building products manufacturing and environmental information. Since 1996, we have been the State Economist and Principal Economic Advisor to the Vermont State Legislature, providing economic and tax revenue analysis and forecasts, tax and other public policy research and analysis, and expert advice and testimony on a wide range of economic and public policy issues.
- **1978-1989, New York, NY and Lexington, MA**, McGraw-Hill, Inc., Vice President, Data Resources, Inc. (DRI)/ F.W. Dodge. Initiated, developed and led economic research, forecasting, and consulting unit specializing in regional economic and market analysis, construction, real estate and building materials manufacturing at DRI/McGraw-Hill (now IHS Global Insight, Inc.), the nation's largest economic forecasting, research and consulting firm. Rose from Senior Economist to Director to General Manager to Vice President of group, with overall responsibility for product operations and development for \$35 million (revenues) unit, including econometric forecasting and economic analyses, sales and marketing, strategic planning, software development, and recruitment, management and administration of more than 150 employees. Designed, managed and participated in numerous economic, marketing and analytic studies for private industry and state and federal government agencies. Authored many articles and regular publications in areas of expertise and delivered public addresses of same.
- **1976-1977, New York, NY**, During studies at Columbia University was employed as an Economist at Economic Information Systems, Inc.. Assisted with the design and marketing of detailed sub-county input-output economic databases and development of one of the first on-line economic information services, used primarily for anti-trust work and market demand analysis.
- **1974-1975, Washington, D.C. and Keene, California**, Legislative Advocate and Director, Agricultural Labor Research Committee (in conjunction with Rutgers University). Created and directed Committee and secured non-profit funding in support of economic research associated with agricultural labor and related legislative advocacy.
- **Member, American Economic Association (1981), National Association of Business Economists (1984), National Tax Association (1996)**

EDUCATIONAL BACKGROUND

- 1986, New York, NY, McGraw-Hill Management School (completed internal graduate courses in Business Administration and Financial Management for McGraw-Hill, Inc.)
- 1973-1977, New York, NY, Columbia University, Columbia College, B.A. in Economics, 3.82 GPA, 2 semesters graduate studies in economics, Dean's List 5, semesters
- 1971-1973, Europe, U.S., Mexico, constant travel, Up With People High School, mobile educational program, travel and residence in 16 countries, high school diploma 1972

FOREIGN LANGUAGES

- Fair Chinese (Mandarin), Spanish

REFERENCES

- Stephen Klein, Chief Fiscal Officer, Joint Fiscal Office, State of Vermont, 1 Baldwin Street, Drawer 33, Montpelier, Vermont 05633; W. 802-828-5769; e-mail: sklein@leg.state.vt.us
- Jeb Spaulding, Chancellor, Vermont State Colleges, former Secretary of the Vermont Agency of Administration, State Treasurer and State Senator, P.O. Box 7, Montpelier, Vermont 05601; W. 802-224-3000
- Paul Costello, Executive Director, Vermont Council on Rural Development, 89 Main Street, P.O. Box 1384, Montpelier, Vermont 05601; W. 802-828-6024; e-mail: vcrd@sover.net
- Additional references available upon request.

PERSONAL

- Born (11-18-54) and raised in Albuquerque, New Mexico
- Married, two children, daughter, age 33, son, age 26
- Numerous non-profit board, commission and other pro bono work, leadership and administrative participation in a variety of local government, cultural, artistic, healthcare, public policy and educational organizations, and state and regional commissions and boards, including the Vermont Rural Energy Council, Snelling Center Leadership Institute panels, Inner Fire residential healing center, the Orchard Valley School and, since 2006, have been a member of the Policy Advisory Board of the Federal Reserve Bank of Boston, New England Public Policy Center.



Kavet, Rockler & Associates, LLC

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E-Mail: tek@kavet.net
Website: www.kavetrockler.com

PARTIAL LIST OF CONSULTING CLIENTS

1980-2019

McGraw-Hill
First Wind (Sheffield Wind)
Owens-Corning Fiberglas
Certain-Teed
Goldman-Sachs
Mobil Land Development Corp.
U.S. Department of Defense
U.S. Economic Development Administration
U.S. Department of Commerce
U.S. National Aeronautics and Space Admin.
U.S. Dept. of Housing and Urban Development
U.S.D.A., Forest Products Laboratory
U.S. Army Corps of Engineers
Northeast Dairy Compact Commission
Westinghouse
PPG
Manville
U.S. Industries
Electric Power Research Institute
Gas Research Institute
Portland Cement Association
Public Service of Colorado
Pacific Gas and Electric
Regional Economic Models, Inc. (REMI)
W.R. Grace
MacMillan-Bloedel
Aetna
Prudential
General Electric
Travelers
Libby-Owens-Ford
Knauf Fiberglas
Acme Brick
U.S. West
Kingdom of Jordan (for U.S. A.I.D.)
American Olean Tile
National Gypsum
Armstrong
ITT/Grinnell
Landauer
Firestone
Jones Lang Wooten
Environmental Financial Information Services
Synapse Energy Economics
National Institute of Standards and Technology
Vermont Natural Resources Council

State of Vermont
Legislative Joint Fiscal Office
Agency of Natural Resources
Environmental Board
State Treasurer
Public Service Department
State Auditor
Department of Banking & Insurance
Health Care Commission
State of New Hampshire
Office of the Attorney General
State of Florida
State of North Carolina
Harvard University - School of Public Health
Vermont Superintendents' Association
The Vermont Business Roundtable
Lambert Associates (for Port of Miami)
BLS Bennington (for Wal-Mart)
Carrier
Otis Elevator
Formica
Dow Chemical
Kwikset
Emhart Industries
Schlage Lock
Simplex
Mead Paper
Trane
Uniroyal
ICI Americas
Green Mountain Power (KC Wind)
University of Tennessee
Blount
Hilti
Bank of America
Iberdrola Renewables, Inc. (Deerfield Wind)
Carlisle Tire and Rubber
Dutch Institutional Investors
U.S. Gypsum
Valley National Bank
Overhead Door
The Blackstone Group (NE Clean Power Link)
Vulcan Materials
Steelcase
American Standard
Martin-Marietta

EXHIBIT B



Kavet, Rockler & Associates, LLC

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Website: www.kavetrockler.com

Proposal for Economic Consulting Services

Prepared for the
Office of the Attorney General
State of New Hampshire

*In Support of the Site Evaluation Committee Review
of the Proposed Chinook Solar Project in Fitzwilliam,
SEC Docket No. 2019-02*

December 2019

Kavet, Rockler & Associates, LLC

Proposal for Economic Consulting Services

Prepared for the
Office of the Attorney General, State of New Hampshire,
December 2019

Overview and Qualifications

This proposal is prepared jointly by Thomas E. Kavet and Nicolas O. Rockler, principals with Kavet, Rockler and Associates, LLC (hereafter, KRA). Through our joint association, we offer more than 60 years of combined regional economic analysis and forecasting expertise, unique regional economic, econometric, demographic, fiscal and real estate databases and models, unbiased analyses, and unparalleled access to state-of-the-art economic resources.

Mr. Kavet has been an independent economic consultant based in Vermont for more than 25 years. Prior to that, he was Vice President at McGraw-Hill/Data Resources, Inc. (DRI), now IHS Global Insight, Inc., the nation's largest economic consulting and forecasting firm. At DRI, Mr. Kavet created and led the Construction and Real Estate Information Service, with responsibility for economic forecasting, econometric modeling, database and information systems development and management of more than 150 employees.

Nicolas O. Rockler completed his post-doctoral fellowship at the Massachusetts Institute of Technology, where he worked extensively with state and regional economic development issues. He remains a research associate in the Department of Urban Studies and Planning and is presently a consultant to the MIT Energy Initiative. Dr. Rockler also has extensive prior experience with state economic data and forecasting as an independent economic consultant and Director of Economic Products at McGraw-Hill/Data Resources, Inc. (DRI). While at DRI, Dr. Rockler developed and managed regional macro-economic models and forecasts for U.S. states and led the development of the first nation-wide metropolitan area forecasting service.

Over the past 30 years, Dr. Rockler and Mr. Kavet have collaborated on a wide range of public and private sector economic projects, including the first comprehensive regional estimates of the stock of U.S. buildings; state, city and county-level macro-economic and demographic models; county-level market demand systems; the largest construction and real estate database in the world; a

comprehensive economic impact model for the Vermont Legislature with which to evaluate various health care financing options; and a wide range of renewable and other energy projects such as the recent Northern Pass transmission line, several wind energy developments, the New England Clean Power Link (NECPL) transmission line, and consensus economic impact modeling associated with the Vermont Yankee nuclear power plant closure, including decommissioning and economic impacts from a wide range of renewable energy development options. In connection with these latter analyses, we provided various parties, including the Vermont Public Service Department and the New Hampshire Counsel for the Public, with expert testimony before the Vermont Public Service Board and the New Hampshire Site Evaluation Committee during public hearings on these projects.

In addition to these energy sector analyses, as the *State Economist and Principal Economic Advisor to the Vermont Legislature* for the past 23 years, we have prepared the last 49 regular and interim official Vermont State economic and revenue forecasts, as well as numerous forecasts and revenue impact studies undertaken at the request of the Joint Fiscal Office (JFO), legislators, committees, commissions and State Agencies. In connection with this work, we regularly testify before legislative and executive committees and at public hearings. A sampling of our publicly available analyses can be found on the Vermont JFO website at: www.leg.state.vt.us/jfo/outlook.htm and/or on our company website at: www.kavetrockler.com.

We have extensive knowledge of, and experience using, regional economic models, including IMPLAN (used by the Chinook Solar Applicant), REMI (the most widely used economic impact model, and which was used in the recent Northern Pass analysis), REDYN and BEA I/O source data, including RIMS-II. We have been retained over the years by both REMI and REDYN to assist with technical model issues and applications, built scores of customized regional economic models, and performed more than 1,000 economic impact analyses using external regional economic models. We know and have worked closely with senior economists, model creators and principals at both REMI and REDYN and maintain several state REMI, REDYN and IMPLAN models for use in a wide array of applications.

We believe by combining our experience and resources, we can offer Counsel for the Public and those charged with impartially evaluating the Chinook Solar project exceptional relevant analytic expertise and local knowledge and credibility. We utilize the latest in econometric modeling software and computer systems and have access to both human and data resources in federal and state government, among professional peers and with private sector contacts in a variety of relevant disciplines. In our written documents and briefings, we strive to articulate complex economic issues in commonly understandable language for use by both Site Evaluation Committee members and the general public.

Proposed Scope of Work

The purpose of our work in this project is to provide professional economic consulting services in support of impartial public review of the Chinook Solar project application before the New Hampshire Site Evaluation Committee (SEC), Docket No. 2019-02.

There are four primary work task areas associated with this application in which we expect to potentially engage:

- 1) The provision of general economic advisory services as needed by the Counsel for the Public: This includes any issues that may arise that have a component requiring professional economic review, interpretation or advice; assistance in creating and responding to discovery questions and additional information that may be required to assess the validity of the applicant's submission, such as economic model assumptions, model specification data input detail and source data validating critical assumptions; and preparatory work, depositions, testimony and technical support functions for legal counsel and related witness testimony at one formal SEC hearing.
- 2) Review of all relevant documents submitted to date in this Docket, including Appendix 18, entitled "Economic Impact Assessment," of the Applicant's submission to the SEC, and the related Prefiled Testimony of Matthew Magnusson: This will consist of literature searches, at least one site visit, possible meetings with relevant state and local personnel, businesses, nearby property owners and other affected parties as determined by Counsel for the Public; internal analyses associated with validating critical model input data and assumptions; and a written evaluation of the Economic Impact Assessment and discussion with Counsel for the Public of any deficiencies, corrections or supplemental information needed.
- 3) Based on the above review, there may be technical discussions with the Applicant to correct and/or supplement the economic analysis performed in connection with the application. If satisfactory, we will review and confirm any revised output in a brief written supplement.
- 4) If not satisfactory, we will, at the discretion of the Counsel for the Public, perform an independent analysis of the economic impact of the project, similar in scope to that submitted by the Applicant. If needed, any such analysis would be designed to validate and/or quantify potential variation with the applicant's estimates and include a written report, responses to discovery requests associated with the analysis and generation of further discovery requests on behalf of the Counsel for the Public, as needed. This work assumes access to a comparable or better regional economic model

such as the State of New Hampshire IMPLAN model used in the applicant's submission.

Project Timing, Costs and Options

Although there are a number of "unknowns" associated with the above tasks, the below cost estimates assume a high level of Applicant cooperation and communication in this process. In the best case, costs could be substantially lower than the below estimates. In the event of minimal cooperation, costs could be higher and would require adjustment accordingly. We are available to commence work on the project effective December 15, 2019.

Our consulting services will be billed at \$285 per hour for KRA Principals, with additional support functions for Associate Economists, billed at \$75 per hour, including all labor, travel and materials. Associate Economists are typically utilized on projects of this nature at approximately 20% of Principals' hours. Actual blended labor costs will be invoiced monthly, and may be less than the estimated costs outlined below. Our estimated maximum project costs for the four component tasks outlined in the preceding section - with the fourth task only to be performed if needed - are as follows:

- 1) Not more than 24 hours, not to exceed \$6,000
- 2) Not more than 48 hours, not to exceed \$12,000
- 3) Not more than 18 hours, not to exceed \$4,500
- 4) If needed, not more than 108 hours, not to exceed \$27,000 plus IMPLAN County model cost for State of New Hampshire, \$4,240 (or State level only model, \$1,600)

Thus, total costs for tasks 1 to 3 would not exceed \$22,500 with task 4 plus IMPLAN model costs, if needed, not exceeding \$31,240. If task 4 is required, total project costs will not exceed \$53,740.

Questions?

With this proposal, we look forward to the opportunity to provide expert, unbiased, public-interest review and analysis in support of the New Hampshire Site Evaluation Committee evaluation of the Chinook Solar project application. We look forward to working with New Hampshire Counsel for the Public, Office of the Attorney General, the SEC and other professional support staff retained for this project.

If there are any questions regarding this proposal or the options detailed herein, please do not hesitate to contact KRA President and primary project contact, Tom Kavet, at 802-433-1360 (office) or 802-433-1111 (cell). We would also be happy to meet with Counsel for the Public and/or other New Hampshire officials to discuss any aspect of this proposal, at your convenience.